

## Self-assessment form

Warrington Housing Association (WHA) confirms it is compliant with the Housing Ombudsman new code introduced in April 2024. Our self-assessment highlights our compliance and includes links (where possible) to the evidence. The full complaints policy is available on our website but extracts have been linked within the assessment below to different parts of the policy for ease for the reader.

Commentary/explanation is only provided where further clarification may be required. Further information can be found on our complaints page including our performance and service improvement plan.

### Section 1: Definition of a complaint

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: <i>'an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.'</i>	Yes	<ul style="list-style-type: none"><li>• Complaints Policy – <a href="#">section 5 Definition of a complaint</a></li><li>• <a href="#">Staff Training Presentation</a></li></ul>	
1.3	A resident does not have to use the word 'complaint' for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make complaint. A complaint that is submitted via a third party or representative must be	Yes	<ul style="list-style-type: none"><li>• Complaints Policy – <a href="#">Section 5</a></li><li>• <a href="#">Complaints Training Presentation</a></li><li>• <a href="#">Complaints Process Map</a></li></ul>	

	handled in line with the landlord's complaints policy.			
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not complaints, but must be recorded, monitored and reviewed regularly.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Policy – Section 7</a></li> <li>• <a href="#">Complaints Process Map</a></li> <li>• <a href="#">Staff Training presentation</a></li> </ul>	
1.5	A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords must not stop their efforts to address the service request if the resident complains.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Policy – Section 5</a></li> <li>• <a href="#">Complaints Process Map</a></li> </ul>	
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Tenant Satisfaction Survey</a></li> <li>• <a href="#">Social media</a></li> <li>• <a href="#">Newsletters</a></li> <li>• <a href="#">Complaints process map</a></li> </ul>	

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## Section 2: Exclusions

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 7</a></li> </ul>	
2.2	<p>A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include:</p> <ul style="list-style-type: none"> <li>The issue giving rise to the complaint occurred over twelve months ago.</li> <li>Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed at court.</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 7</a></li> </ul>	

	<ul style="list-style-type: none"> <li>Matters that have previously been considered under the complaints policy.</li> </ul>			
2.3	Landlords must accept complaints referred to them within 12 months of the issue occurring or the resident becoming aware of the issue, unless they are excluded on other grounds. Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 7</a></li> </ul>	
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 7</a></li> </ul>	
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 7</a></li> </ul>	

### Section 3: Accessibility and Awareness

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Policy – Section 8</a></li> <li>• <a href="#">Complaints Process Map – Internal process map and customer process map</a></li> <li>• <a href="#">Social media</a></li> <li>• <a href="#">Tenant Newsletter</a></li> <li>• Tenant Sign up packs</li> <li>• <a href="#">Website</a></li> </ul>	
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Policy – Section 8</a></li> <li>• <a href="#">Complaints Training</a></li> </ul>	
3.3	High volumes of complaints must not be seen as a negative, as they can be indicative of a well-publicised and accessible complaints process. Low complaint volumes are potentially a sign that residents are unable to complain.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Training</a></li> <li>• <a href="#">Spotlight session on complaints for Board</a></li> </ul>	

3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two stage process, what will happen at each stage, and the timeframes for responding. The policy must also be published on the landlord's website.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy - <a href="#">Section 9</a></li> </ul>	
3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 17</a></li> </ul>	
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf, and to be represented or accompanied at any meeting with the landlord.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 6</a></li> </ul>	
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 12</a></li> <li>• <a href="#">WHA website</a></li> <li>• <a href="#">Standard letter template</a></li> </ul>	

## Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Customer Experience Manager – role profile</a></li> </ul>	
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Customer Experience Manager role profile</a></li> </ul>	The CEM is the lead for complaints administration and oversight. The Heads of Services deal with the complaint response. The Executive Director has overall responsibility and authority to resolve disputes and report into the MRC.
4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Training</a></li> <li>• <a href="#">Complaints performance on web</a></li> <li>• <a href="#">Complaints updates in newsletter</a></li> <li>• <a href="#">Spotlight session on complaints</a></li> </ul>	



	core service and must be resourced to handle complaints effectively		<ul style="list-style-type: none"> <li>Assurance reporting</li> </ul>	
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## Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	<ul style="list-style-type: none"> <li><a href="#">Complaints Policy</a></li> </ul>	
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes	Complaints Policy – <ul style="list-style-type: none"> <li><a href="#">Sections 8</a></li> <li><a href="#">Section 9</a></li> <li><a href="#">Complaints Process</a></li> </ul>	
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be	Yes	Not applicable	WHA does not use a 3 <sup>rd</sup> party to respond to complaints. Where a complaint is about a contractor, WHA investigate and respond in

	expected to go through two complaints processes.			line with our Complaints Policy
5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes	Not applicable	Not applicable as WHA do not use a 3 <sup>rd</sup> party to handle complaints.
5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as “the complaint definition”. If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li><a href="#">Standard letter template response within system</a></li> </ul>	
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li><a href="#">Standard letter template response within system</a></li> </ul>	
5.8	At each stage of the complaints process, complaint handlers must: <ul style="list-style-type: none"> <li>a. deal with complaints on their merits, act independently, and have an open mind;</li> <li>b. give the resident a fair chance to set out their position;</li> </ul>	Yes	<ul style="list-style-type: none"> <li><a href="#">Complaints Policy</a></li> </ul>	

	<p>c. take measures to address any actual or perceived conflict of interest; and</p> <p>d. consider all relevant information and evidence carefully.</p>			
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the resident suitable intervals for keeping them informed about their complaint.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 10</a></li> </ul>	
5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well as a record of any disabilities a resident has disclosed. Any agreed reasonable adjustments must be kept under active review.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 14</a></li> <li><a href="#">Equality Impact Assessment recommendations</a></li> </ul>	
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
5.12	A full record must be kept of the complaint, and the outcomes at each	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 15</a></li> </ul>	

	stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.		<ul style="list-style-type: none"> <li>• Housing Management System – case management</li> </ul>	
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure appropriate remedies can be provided at any stage of the complaints process without the need for escalation.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 11</a></li> <li>• <a href="#">Internal complaints Process map</a></li> </ul>	
5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 13</a></li> <li>• <a href="#">Unreasonable Behaviour Policy</a></li> </ul>	
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	<ul style="list-style-type: none"> <li>• Risk assessments</li> <li>• Complaints Policy – <a href="#">Section 13</a></li> </ul>	

## Section 6: Complaints Stages

### Stage 1

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible, and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure <b><u>within five working days of the complaint being received.</u></b>	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.3	Landlords must issue a full response to stage 1 complaints <b><u>within 10 working days</u></b> of the complaint being acknowledged.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li>Assurance reporting to Board</li> </ul>	
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	

	of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.			
6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li>Board assurance reporting</li> </ul>	
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.8	Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	

	unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.			
6.9	Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language: <ul style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> <li>g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> <li>• <a href="#">Standard complaint response template</a></li> </ul>	

### Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.11	Requests for stage 2 must be acknowledged, defined and logged at	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> </ul>	

	stage 2 of the complaints procedure within five working days of the escalation request being received.		<ul style="list-style-type: none"> <li>Complaints Procedure</li> </ul>	
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li>Complaints Procedure</li> <li><a href="#">Website</a></li> </ul>	
6.13	The person considering the complaint at stage 2 must not be the same person that considered the complaint at stage 1.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.14	Landlords must issue a final response to the stage 2 <b><u>within 20 working days</u></b> of the complaint being acknowledged.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> <li>Complaints Procedure</li> </ul>	
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	<ul style="list-style-type: none"> <li>Complaints Policy – <a href="#">Section 9</a></li> </ul>	
6.17	A complaint response must be provided to the resident when the answer to the	Yes	<ul style="list-style-type: none"> <li><a href="#">Complaints Policy</a></li> </ul>	



	complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.			
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> <li>• MRC review of complaints</li> </ul>	
6.19	Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language: <ul style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> <li>g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> <li>• <a href="#">Standard template letter response</a></li> </ul>	
6.20	Stage 2 is the landlord's final response and must involve all suitable staff	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 9</a></li> </ul>	

	members needed to issue such a response.		<ul style="list-style-type: none"> <li>Director responsible for Complaints at stage 2</li> </ul>	
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**Section 7: Putting things right**

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
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7.1	<p>Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include:</p> <ul style="list-style-type: none"> <li>• Apologising;</li> <li>• Acknowledging where things have gone wrong;</li> <li>• Providing an explanation, assistance or reasons;</li> <li>• Taking action if there has been delay;</li> <li>• Reconsidering or changing a decision;</li> <li>• Amending a record or adding a correction or addendum;</li> <li>• Providing a financial remedy;</li> <li>• Changing policies, procedures or practices.</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy – <a href="#">Section 11</a></li> <li>• <a href="#">Standard letters in system</a></li> <li>• <a href="#">Spotlight session on complaints</a></li> <li>• <a href="#">Complaints Training</a></li> <li>• Our Customers theme update</li> </ul>	
7.2	Any remedy offered must reflect the impact on the resident as a result of any fault identified.	Yes	<ul style="list-style-type: none"> <li>• Complaints Policy reference to Housing Ombudsman remedies – <a href="#">Section 11</a></li> </ul>	

7.3	The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.	Yes	<ul style="list-style-type: none"><li>• <a href="#">Standard template letters in system</a></li></ul>	
7.4	Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.	Yes	<ul style="list-style-type: none"><li>• Complaints Policy reference to Housing Ombudsman remedies - <a href="#">Section 11</a></li></ul>	

## Section 8: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
8.1	<p>Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include:</p> <p>a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements.</p> <p>b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept;</p> <p>c. any findings of non-compliance with this Code by the Ombudsman;</p> <p>d. the service improvements made as a result of the learning from complaints;</p> <p>e. any annual report about the landlord's performance from the Ombudsman; and</p> <p>f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.</p>	Yes	<ul style="list-style-type: none"> <li>• Annual self assessment completed and presented to Board every December</li> <li>• New Code signed off by Board June 2024</li> <li>• Assurance reporting to Board</li> <li>• <a href="#">Performance on complaints published on the WHA website</a> and in the newsletter</li> <li>• 2 Maladministration findings reported to Board (<a href="#">Report 1</a> and <a href="#">Report 2</a>)</li> </ul>	

8.2	The annual complaints performance and service improvement report must be reported to the landlord's governing body (or equivalent) and published on the on the section of its website relating to complaints. The governing body's response to the report must be published alongside this.	Yes	<ul style="list-style-type: none"> <li>• Complaints included in annual report to tenants</li> <li>• Assurance reporting to Board</li> <li>• Customer thematic update to Board</li> <li>• Complaints self-assessment</li> <li>• <a href="#">Complaints performance on website</a></li> </ul>	
8.3	Landlords must also carry out a self-assessment following a significant restructure, merger and/or change in procedures.	Yes	<ul style="list-style-type: none"> <li>• New self assessment against HO Complaint Handling Code April 2024</li> </ul>	No significant restructure or change of procedure taken place
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes	<ul style="list-style-type: none"> <li>• No current requests.</li> <li>• Any learning from determinations have been fed back into service improvements, changes to the Policy and included within the self-assessment.</li> </ul>	
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords	Yes	Not applicable	Currently no concerns with non-compliance – monitored monthly through senior management team

	must provide a timescale for returning to compliance with the Code.			
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## Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes	<ul style="list-style-type: none"> <li>Assurance report with lessons learnt</li> <li>Our Customers annual report</li> <li><a href="#">Complaints spotlight session</a> <a href="#">Tenant newsletter</a></li> </ul>	
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes	<ul style="list-style-type: none"> <li>Assurance report with lessons learnt</li> <li>Our Customers annual report</li> <li><a href="#">Complaints spotlight session</a> <a href="#">Tenant newsletter</a></li> </ul>	To be included in Annual Report to Tenants and Board to be published in Sept 2024
9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Yes	<ul style="list-style-type: none"> <li>Colleague briefings</li> <li>Team Briefings</li> <li>Colleague away day</li> </ul>	Scrutiny Panel review of complaints in 2024/25
9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to	Yes	Director of Operations	



	identify potential systemic issues, serious risks, or policies and procedures that require revision.			
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes	<ul style="list-style-type: none"> <li>• Board Sponsor MRC appointed who is the Chair of our Audit &amp; Risk Committee – minutes</li> <li>• Chair of ARC reports into Board</li> <li>• CEO also has standing agenda item on complaints at 121s with the Chair</li> <li>• Regular contact meetings to review</li> </ul>	New MRC role approved by Board in Jan 2024
9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must have access to suitable information and staff to perform this role and report on their findings.	Yes	<ul style="list-style-type: none"> <li>• Board Sponsor MRC appointed who is the Chair of our Audit &amp; Risk Committee – minutes</li> <li>• Chair of ARC reports into Board</li> <li>• CEO also has standing agenda item on complaints at 121s with the Chair</li> <li>• Regular contact meetings to review</li> </ul>	
9.7	As a minimum, the MRC and the governing body (or equivalent) must receive:	Yes		

	<p>a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance;</p> <p>b. regular reviews of issues and trends arising from complaint handling;</p> <p>c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders related to severe maladministration findings; and</p> <p>d. annual complaints performance and service improvement report.</p>		<ul style="list-style-type: none"> <li>• Agreed agenda with MRC to cover all required updates</li> <li>• All maladministration cases and progress on compliance is reported to Board</li> </ul>	
9.8	<p>Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to:</p> <p>a. have a collaborative and co-operative approach towards resolving complaints, working with colleagues across teams and departments;</p> <p>b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and</p> <p>c. act within the professional standards for engaging with complaints as set by any relevant professional body.</p>	Yes	<ul style="list-style-type: none"> <li>• <a href="#">Complaints Policy</a></li> <li>• <a href="#">Complaints Training</a></li> <li>• <a href="#">Spotlight session on complaints to Board</a></li> </ul> <p>Senior Management team review of complaints and satisfaction</p>	<p>Scrutiny Panel review of complaints due 2024/25</p> <p>Relevant role profiles to be reviewed to reflect standard objective for complaints</p>

